CAMPARI GROUP

Flavored Vodka Launches: Case Studies

University of Notre Dame

Ally Norell, Miguel Nunez, Adenike Opetubo, Joe Phumthanaphat

Agenda

- Consumer Insights
- Category Insights
- Competitive Case Studies
 - Absolut Lime
 - Ketel One Botanicals
- SKYY Infusions Case Studies
 - Watermelon
 - Cold Brew
- Key Lessons Learned

Consumer Insights

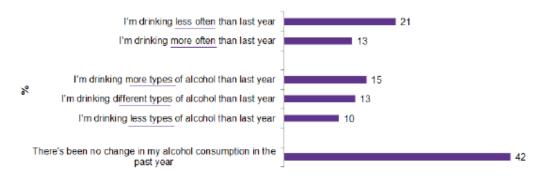
Overall, there is a significant percentage of consumers indicating a reduction in alcohol consumption.

Two primary reasons indicated are:

- Pursuit of healthier lifestyle
- Desire to spend less money

FIGURE 1: CHANGE IN ALCOHOL CONSUMPTION, JULY 2019

Which of the following best describes your alcohol habits? Please select all that apply.

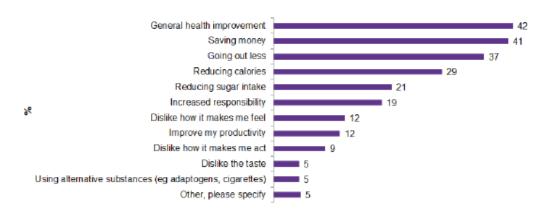


Base: 1,703 internet users aged 22+ who drink alcohol

Source: Lightspeed/Mintel

FIGURE 2: REASONS FOR DRINKING LESS IN THE PAST YEAR, JULY 2019

Why have you reduced your alcohol consumption in the past year? Please select all that apply.



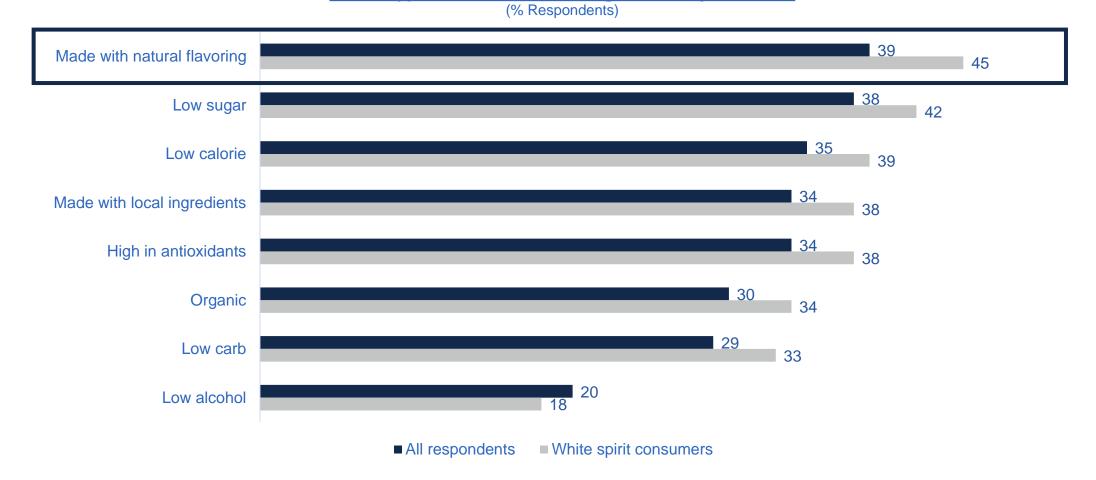
Base: 353 internet users aged 22+ who have reduced their alcohol consumption in the past year

Source: Lightspeed/Mintel

CAMPARI GROUP

As health becomes more of a concern for alcohol drinkers, there is an opportunity for 'natural flavor' innovation in white spirits

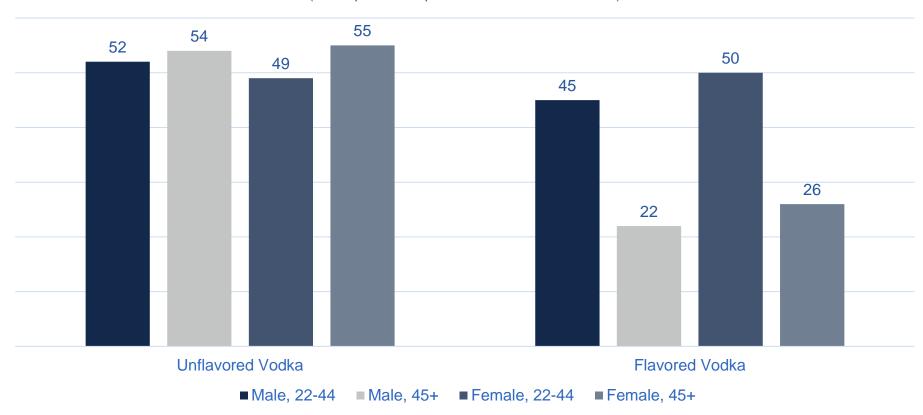
Alcohol Health Innovation Interest:
Which type of alcoholic beverages would you drink?



When it comes to recent purchasers, the flavored vodka category skews younger and female

Types of vodka purchases

(% respondents purchased in last 6 months)



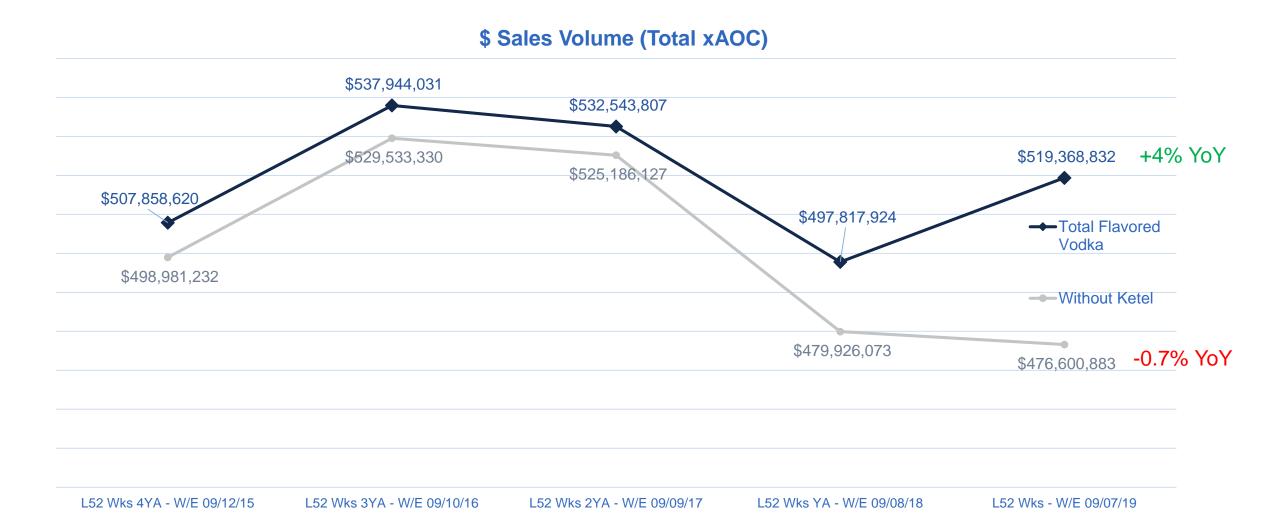
Category Insights

The flavored vodka category had been declining since 3YA, however we are seeing an uptick over the latest 52 weeks



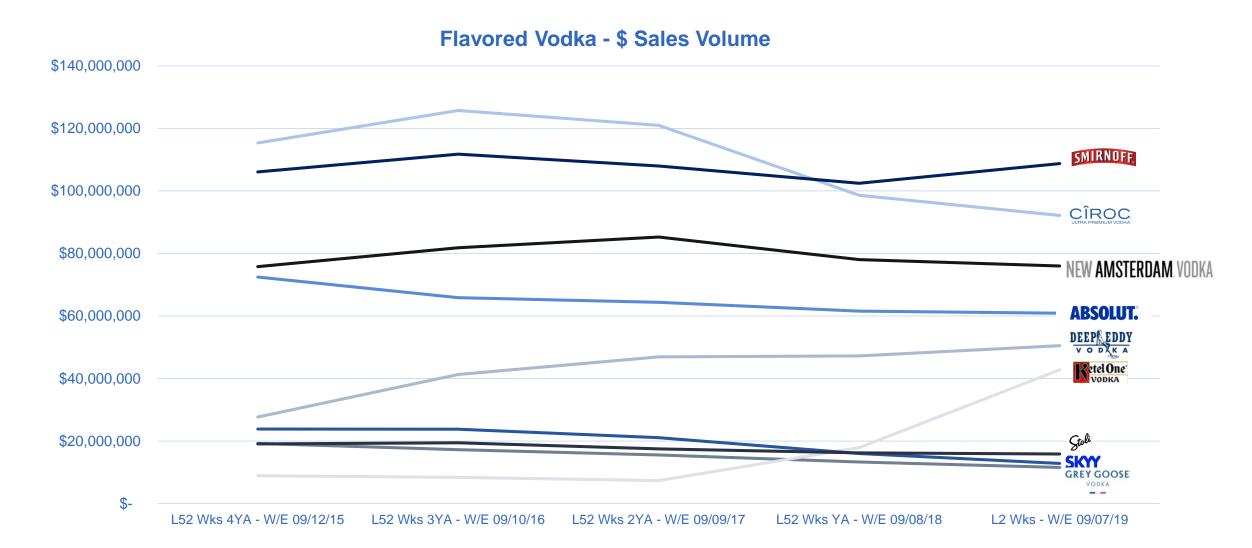


This L52 increase is driven by the Ketel One Botanical Launch



CAMPARI GROUP

This L52 increase is driven by the Ketel One Botanical Launch

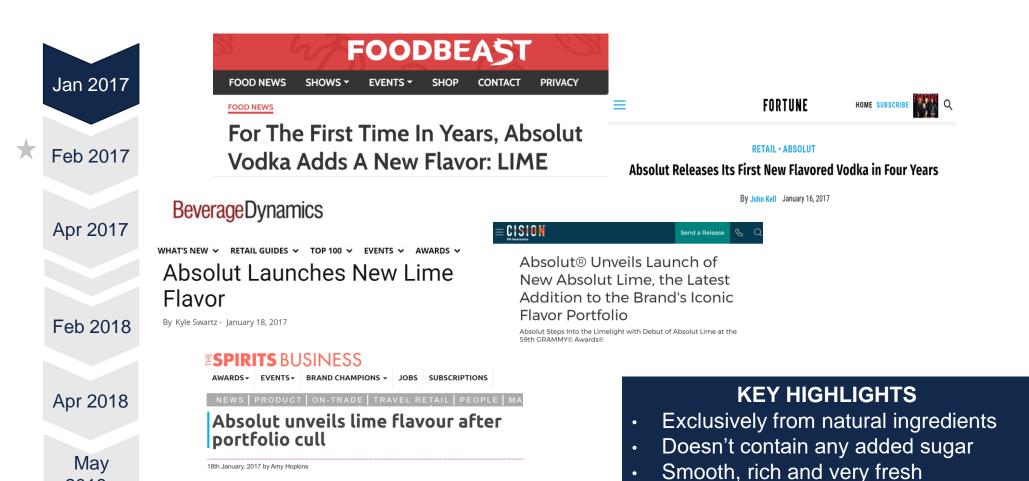


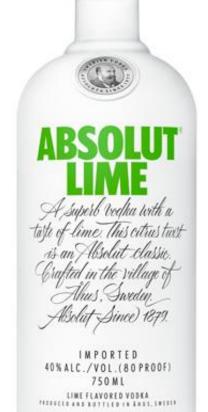
Competitive Case Study: Absolut Lime

The announcement of Absolut Lime in January generated organic PR with a focus on 'the first time in years'

Available nationwide in 750ml, 1L and

1.75L





2018+

To kick off the brand, Absolut Lime sponsored the 59th Annual GRAMMY® Awards, including TV, digital, social and a signature cocktail – the Absolut Limelight

Jan 2017

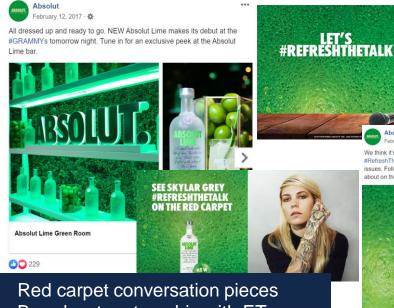


Apr 2017

Feb 2018

Apr 2018

May 2018+ The #RefreshTheTalk Campaign turned standard red-carpet fashion into a real conversation by tapping into the current cultural conversation across social





- Broadcast partnership with ET
- 59 branded bars across the Staples Center
- Digital Media Support



Using its existing presence from the GRAMMYs, Absolut Lime refreshed the festival experience by triggering touch, taste, smell, sight, and hearing

Jan 2017

Feb 2017

Apr 2017

Feb 2018

Apr 2018

May 2018+



After sponsoring these large events in early months, Absolut Lime continued its brand momentum through 2017, focusing resources on social media & TV

Jan 2017

Feb 2017

Apr 2017

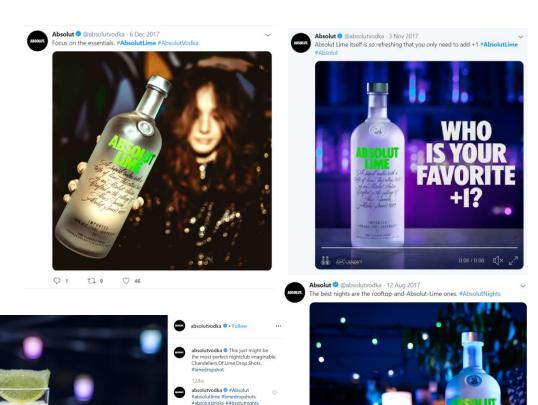
Feb 2018

Apr 2018

May 2018+

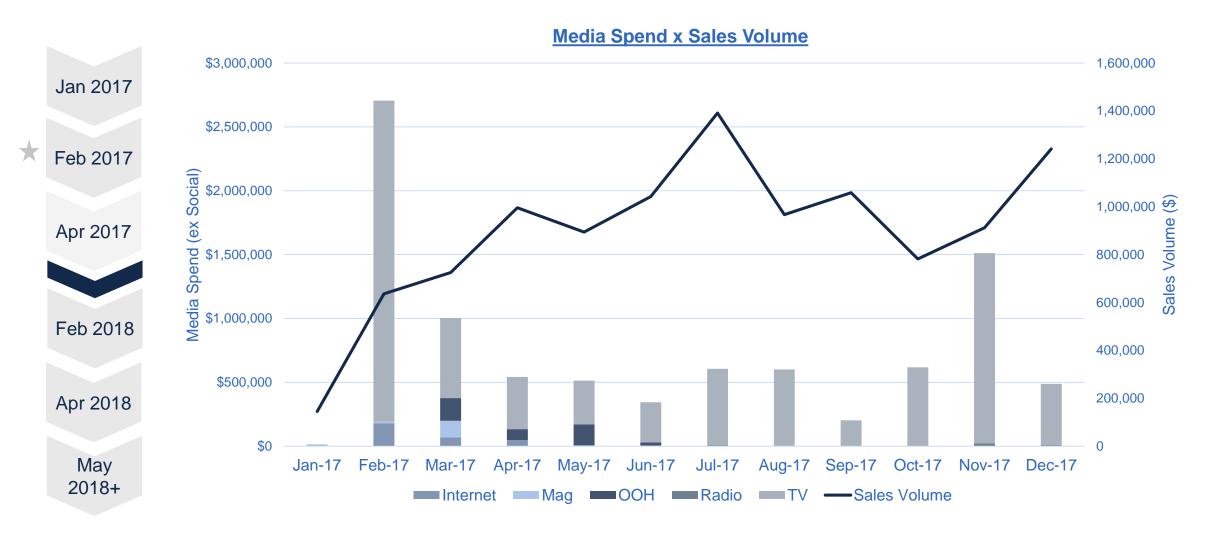




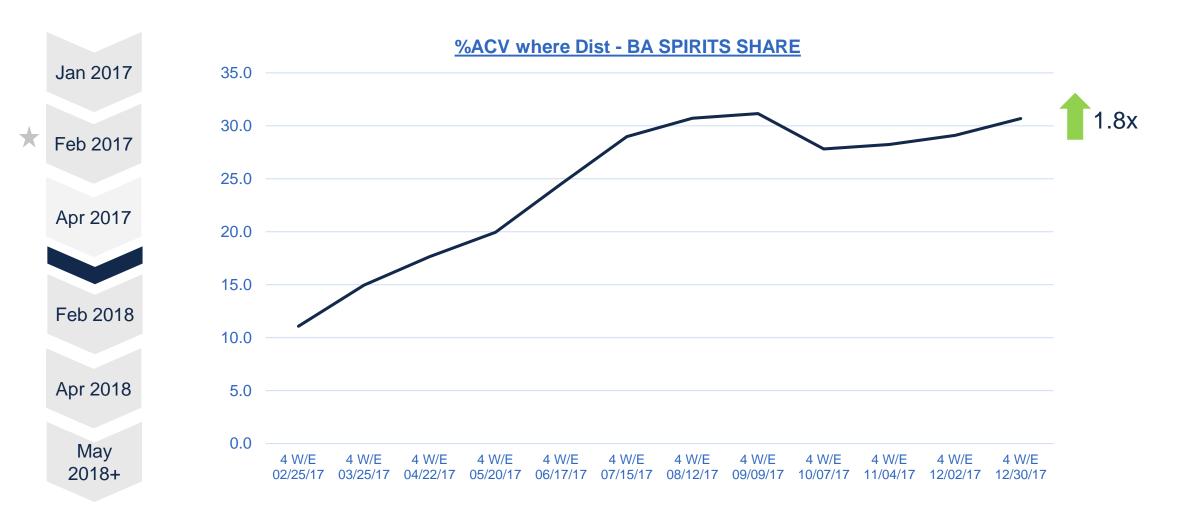


OQL

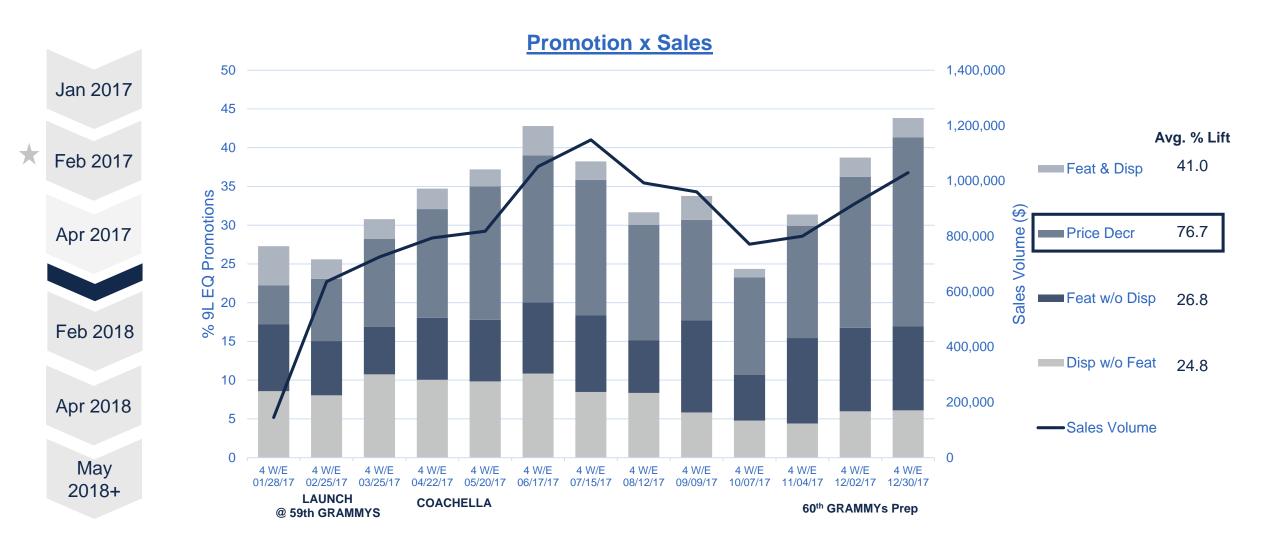
Media Spend (ex Social) in 2017 was dedicated to primarily TV during Absolut Lime's larger kick-off events, taking up 90% of the \$9.1M spend



With increasing brand presence, Absolut Lime continuously gained distribution off-premise after launch



As distribution gained in early 2017, % in store promos increased, with an uptick of # of price decreases for Absolut Lime going into 2018



Absolut Lime started 2018 in the same way as 2017, sponsoring the 60th GRAMMY® Awards, with the culmination of its "Open Mic Project" which started in November

Jan 2017

Feb 2017

Apr 2017

Feb 2018

Apr 2018

May 2018+ The **Open Mic Project**, championing commitment to diversity, acceptance and freedom of expression, brought Rita Ora together with fans to create a track inspired by their messages of acceptance



Ora live debuted the song *Proud* during GRAMMY's week



On-Air Segments with ET

- Snapchat integrations
- Spotify homepage takeover
- Signature cocktails during GRAMMY week events
- Digital Media Support





Building upon their 2017 "Lime Oasis" activation, Absolut continued its presence at Coachella with Absolut Open House, standing for something bigger than flavor

Jan 2017

Feb 2017

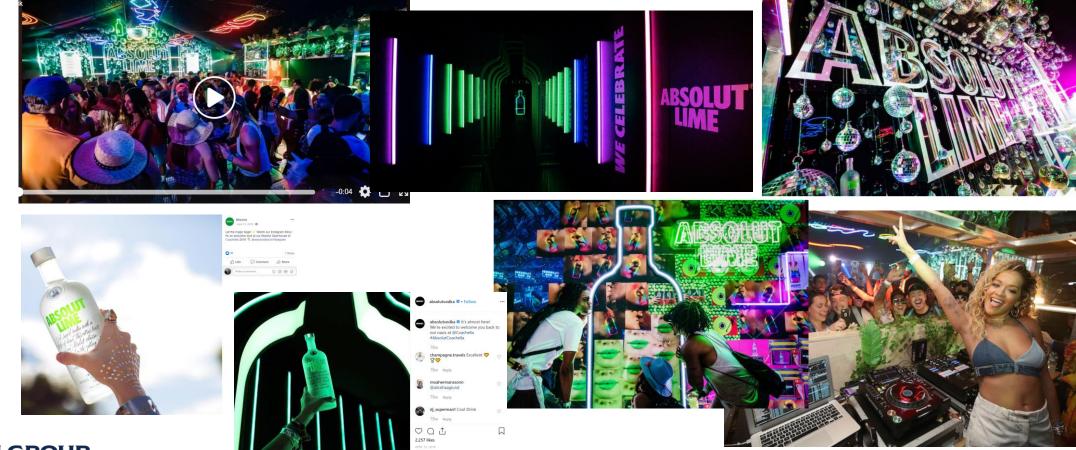
Apr 2017

Feb 2018

Apr 2018

May 2018+

The Absolut Open House provided a refreshing oasis that proudly celebrated all cultures, colors, identities, shapes, flavors, and people — the perfect compliment to the Kiss With Pride campaign and ongoing social efforts as a brand



CAMPARI GROUP

While Lime has currently taken a backseat in Absolut's media due to new launches, continued social content focuses around healthy options and cocktail creation

Jan 2017

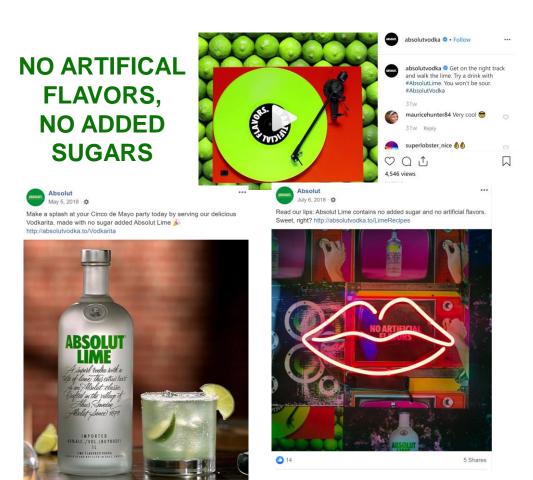
Feb 2017

Apr 2017

Feb 2018

Apr 2018

May 2018+

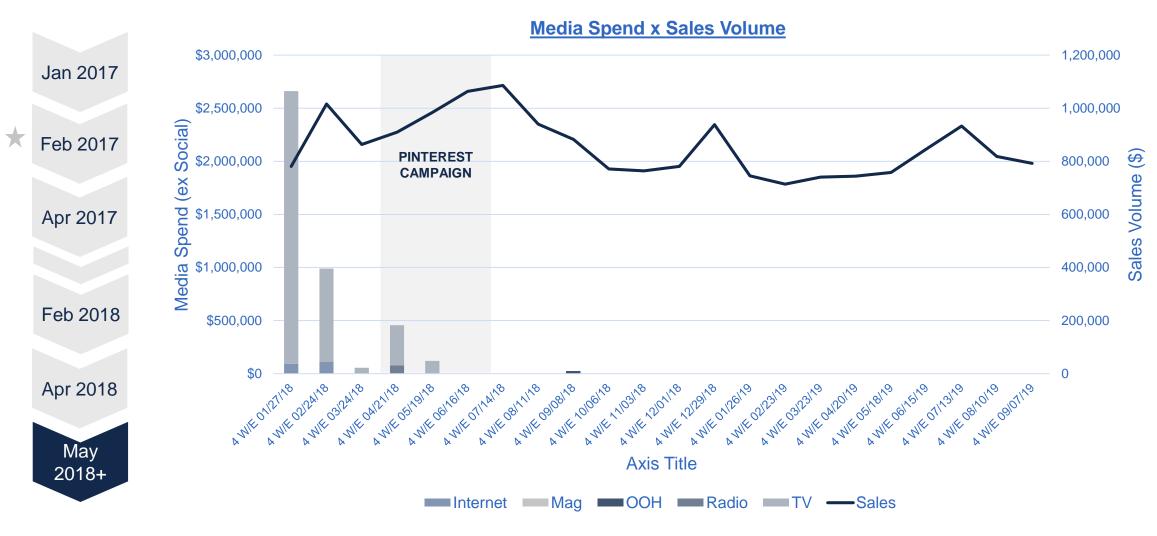








Despite limited media spend in 2018+, Absolut Lime sales remained relatively flat due to these continued conversations on social and off-premise promos



Absolut Lime today remains one of Absolut's core brands and its off-premise promotions are still seeing incremental unit lift



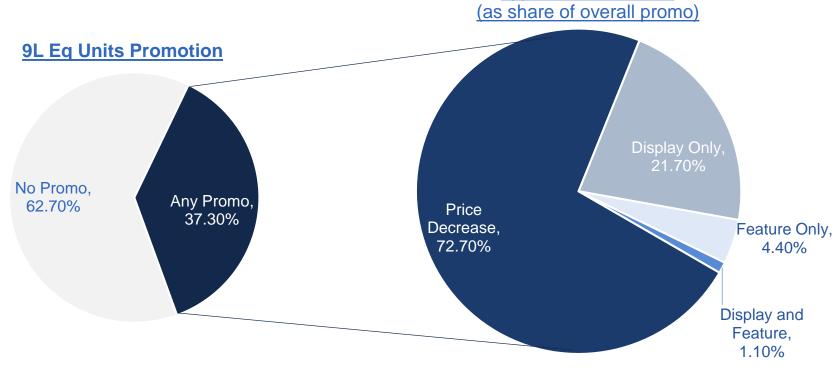
Feb 2017

Apr 2017

Feb 2018

Apr 2018

May 2018+



Any Promo % Lift	76.4%
Price Decrease % Lift	89.9%
Display Only % Lift	32.0%
Feature Only % Lift	44.3%
Display and Feature % Lift	17.7%

Types of Promotion

Absolut Lime Launch Key Takeaways



WHAT DROVE SUCCESS

- 360° 'Absolut Lime' experience TV, digital, social, event, at home
- Content highlighting social issues –
 #RefreshTheTalk, Open Mic Project
- Mobile-first approach on social media
- Continued support and content in year 2, even after new product launches
- 'No sugar added', 'No artificial flavors'



WHERE THEY MAY HAVE MISSED

- Off-premise displays account for more than a fifth of promotions yet seen lowest lift
- Still have distribution gap of 47% Total US xAOC compared to flavored vodka category